

(UEN No: S61SS0045E)

Statement by board of directors and financial statements

Year ended 31 December 2022

RSM Chio Lim LLP

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Statement by board of directors and financial statements

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Statement by board of directors

The board of directors of the Young Men's Christian Association of Singapore (the "Association") are pleased to present the accompanying financial statements of the Association and its subsidiaries (the "Group") for the reporting year ended 31 December 2022.

In the opinion of the board of directors:

- (a) The accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds of the Association are drawn up in accordance with the Societies Act 1966, the Charities Act 1994 and other relevant regulations, and the Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the consolidated financial position of the Group and the financial position of the Association as at 31 December 2022, and of the consolidated financial performance, consolidated changes in funds and consolidated cash flows of the Group and the financial performance and changes in funds of the Association for the year ended 31 December 2022; and
- (b) At the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

The board of directors approved and authorised these financial statements for issue.

On behalf of the board of directors,

-Docusigned by:

Tony Sol Cluow Yrow
-986CD3F2A77C487...

Tony Soh Cheow Yeow President

19 April 2023

—Docusigned by: Samul (Lian

—A3178A662CCB4D9...

Samuel Chan Honorary Treasurer



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Independent auditor's report to the members of YOUNG MEN'S CHRISTIAN ASSOCIATION OF SINGAPORE

Report on the audit of the financial statements

Opinion

We have audited the accompanying financial statements of the Young Men's Christian Association of Singapore (the "Association") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Association as at 31 December 2022, the consolidated statement of comprehensive income, consolidated statement of changes in funds and consolidated statement of cash flows of the Group and the statement of comprehensive income and statement of changes in funds of the Association for the reporting year then ended, and significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds of the Association are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"), and the Financial Reporting Standards in Singapore ("FRS") so as to present fairly, in all material respects, the consolidated financial position of the Group and the financial position of the Association as at 31 December 2022, and of the consolidated financial performance, consolidated changes in funds and consolidated cash flows of the Group and the financial performance and changes in funds of the Association for the reporting year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the statement by the board of directors and the annual report but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this audit report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.



Independent auditor's report to the members of YOUNG MEN'S CHRISTIAN ASSOCIATION OF SINGAPORE

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Other information (cont'd)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation and fair presentation of the financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Group's internal control.

Independent auditor's report to the members of YOUNG MEN'S CHRISTIAN ASSOCIATION OF SINGAPORE

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Auditor's responsibilities for the audit of the financial statements (cont'd)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Independent auditor's report to the members of YOUNG MEN'S CHRISTIAN ASSOCIATION OF SINGAPORE

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Report on other legal and regulatory requirements

In our opinion:

- (a) The accounting and other records required to be kept by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations; and
- (b) The fund-raising appeals held during the reporting year have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeals.

During the course of our audit, nothing has come to our attention that causes us to believe that during the reporting year:

- (a) The Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) The Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Adrian Tan Khai-Chung.

DocuSigned by:

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RSM Chio Lim LLP Public Accountants and Chartered Accountants Singapore

19 April 2023

Engagement partner – effective from reporting year ended 31 December 2018

Statements of comprehensive income Year ended 31 December 2022

						Gr	oup				
			Unrestricted			-		Unrestricted			
		General	Designated		Restricted		General	Designated		Restricted	
	Note	<u>fund</u>	<u>funds</u>	<u>Total</u>	<u>funds</u>	2022	<u>fund</u>	<u>funds</u>	<u>Total</u>	<u>funds</u>	<u>2021</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Incoming resources											
Incoming resources from											
generated funds											
Voluntary income											
Donation income		86,499	349,658	436,157	203,000	639,157	294,215	132,903	427,118	436,260	863,378
Activities for generating											
funds											
Childcare and student care		47 000 040		47 000 040		47 000 040	40 404 704	044.040	47.075.774		47.075.774
centres Education		17,230,319	_	17,230,319	_	17,230,319	16,461,764	614,010	17,075,774	_	17,075,774
International House		81,629 3,786,281	_	81,629 3,786,281	_	81,629 3,786,281	77,266 2,160,322	1,548 38,639	78,814 2,198,961	_	78,814 2,198,961
Membership		361,535	_	361.535	_	361.535	171,677	3,592	175,269	_	175,269
Fund raising events		13,171	1,040,961	1.054.132	_	1.054.132	49,389	801,659	851.048		851.048
Corporate services		1,589,734	1,040,301	1,589,734	_	1,589,734	1,263,452	85,644	1,349,096	_	1,349,096
Amortisation of building asset		1,000,704		1,000,704		1,000,704	1,200,402	00,044	1,040,000		1,040,000
capitalisation reserve		114,732	_	114,732	_	114,732	114,732	_	114,732	_	114,732
		23,263,900	1,390,619	24,654,519	203,000	24,857,519	20,592,817	1,677,995	22,270,812	436,260	22,707,072
Investment income		-,,	,,-	, ,	,	, , -	-,,-	, - ,	, -,-	,	, - ,-
Interest and dividend income		377,293	_	377,293	_	377,293	211,489	_	211,489	_	211,489
Changes on fair value of											
investments through profit or											
loss		(53,406)		(53,406)		(53,406)	(7,781)		(7,781)		(7,781)
		23,587,787	1,390,619	24,978,406	203,000	25,181,406	20,796,525	1,677,995	22,474,520	436,260	22,910,780
Incoming resources from											
charitable activities		700	004.000	224 225	000 700	100 005	4.050	104 547	100 175	000 004	540.400
Community services *		722	231,203	231,925	260,700	492,625	4,658	124,517	129,175	382,964	512,139
Volunteer and youth			105 000	105 000		105 000		40 407	10 107		40 407
development programmes International service		_	195,003	195,003	_	195,003	_	42,187	42,187	_	42,187
programmes		190.151	_	190,151	_	190,151	102,299	5,321	107,620	_	107,620
programmos		190,873	426,206	617,079	260,700	877,779	106,957	172,025	278,982	382,964	661,946
Total incoming resources	4	23,778,660	1,816,825	25,595,485	463,700	26,059,185	20,903,482	1,850,020	22,753,502	819,224	23,572,726
	•		1,010,020	20,000,100	100,700	20,000,100	20,000,102	1,000,020	22,700,002		20,012,120

Statements of comprehensive income Year ended 31 December 2022

						(Group				
			Unrestricted -					Unrestricted			
		General	Designated		Restricted		General	Designated		Restricted	
	<u>Note</u>	fund ©	<u>funds</u>	<u>Total</u>	<u>funds</u>	<u>2022</u>	<u>fund</u>	<u>funds</u>	<u>Total</u>	funds	<u>2021</u>
Resources expended		\$	\$	\$	\$	\$	\$	\$	\$	ъ	ъ
Resources expended											
Cost of generating funds											
Childcare and student care											
centres		15,749,450	717,835	16,467,285	_	16,467,285	14,985,859	1,053,194	16,039,053	_	16,039,053
Education		125,151	-	125,151	_	125,151	123,044	-	123,044	_	123,044
International House		3,853,465	111,522	3,964,987	_	3,964,987	3,321,561	130,638	3,452,199	-	3,452,199
Membership		468,197	14,638	482,835	996	483,831	402,606	11,374	413,980	645	414,625
Fund raising events		204,125	188,336	392,461	_	392,461	258,851	151,149	410,000	_	410,000
Corporate services		189,628	237,333	426,961		426,961	111,038	264,601	375,639		375,639
		20,590,016	1,269,664	21,859,680	996	21,860,676	19,202,959	1,610,956	20,813,915	645	20,814,560
Investment expenses											
Management fee		1,042		1,042		1,042	877		877		877
		1,042		1,042		1,042	877		877		877
											_
Resources expended on											
charitable activities											
Community services *		68,838	722,233	791,071	591,021	1,382,092	39,916	658,410	698,326	1,103,399	1,801,725
Volunteer and youth											
development programmes		_	617,788	617,788	_	617,788	_	353,409	353,409	138,782	492,191
International service											
programmes		179,961	27,138	207,099		207,099	139,696	14,616	154,312	1,751	156,063
		248,799	1,367,159	1,615,958	591,021	2,206,979	179,612	1,026,435	1,206,047	1,243,932	2,449,979
Governance costs		110,490	_	110,490	_	110,490	79,376	_	79,376	_	79,376
(Gain)/loss on disposal of											
property, plant and		(45.700)		(45.700)		(45 700)	0.004		0.004		0.004
equipment		(15,768)		(15,768)		(15,768)	6,231		6,231		6,231
Total resources	0	00 004 570	0.000.000	00 574 400	500.047	04 400 440	40 400 055	0.007.004	00 400 440	4 044 577	00 054 000
expended	6	20,934,579	2,636,823	23,571,402	592,017	24,163,419	19,469,055	2,637,391	22,106,446	1,244,577	23,351,023

Statements of comprehensive income Year ended 31 December 2022

						G	roup				
			Unrestricted -					Unrestricted			
		General	Designated		Restricted		General	Designated		Restricted	
	<u>Note</u>	<u>fund</u>	<u>funds</u>	<u>Total</u>	<u>funds</u>	<u>2022</u> \$	<u>fund</u>	<u>funds</u>	<u>Total</u>	<u>funds</u>	<u>2021</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net surplus/(deficit) before											
tax		2,844,081	(819,998)	2,024,083	(128,317)	1,895,766	1,434,427	(787,371)	647,056	(425,353)	221,703
Income tax expense	8						, , , <u> </u>		, <u> </u>		, <u> </u>
Net surplus/(deficit) and											
total comprehensive											
income/(loss) for the year		2,844,081	(819,998)	2,024,083	(128,317)	1,895,766	1,434,427	(787,371)	647,056	(425,353)	221,703
Funds at beginning of year		12,272,575	17,499,327	29,771,902	1,877,291	31,649,193	12,172,142	17,014,004	29,186,146	2,356,076	31,542,222
Transfers between funds		(1,062,471)	1,062,471	_	_	_	(1,333,994)	1,272,694	(61,300)	61,300	_
Amortisation of building asset capitalisation											
reserve		_	_	_	(114,732)	(114,732)	_	_	_	(114,732)	(114,732)
Funds at end of year		14,054,185	17,741,800	31,795,985	1,634,242	33,430,227	12,272,575	17,499,327	29,771,902	1,877,291	31,649,193

^{*} Community services are made up of YMCA-Tan Chin Tuan Community Services Programmes, YMCA Project Bridge and YMCA Financial Assistance and Capability for Employment Scheme ("FACES").

Statements of comprehensive income Year ended 31 December 2022

real ended 51 December 202						Δssnc	iation				
			Unrestricted -			7,0000					
1	<u>Note</u>	General <u>fund</u> \$	Designated funds	<u>Total</u> \$	Restricted funds \$	<u>2022</u> \$	General <u>fund</u> \$	Designated funds	<u>Total</u> \$	Restricted <u>funds</u> \$	<u>2021</u> \$
Incoming resources		·	•	•	,	·	·	·	•	,	·
Incoming resources from generated funds Voluntary income											
Donation income		73,633	349,658	423,291	203,000	626,291	294,215	132,903	427,118	436,260	863,378
Activities for generating funds											
Childcare and student care											
centres		16,266,520	_	16,266,520	_	16,266,520	16,461,764	614,010	17,075,774	_	17,075,774
Education		16,025	_	16,025	_	16,025	-	1,548	1,548	_	1,548
International House		3,789,053	_	3,789,053	_	3,789,053	2,160,322	38,639	2,198,961	_	2,198,961
Membership		362,356	4 0 4 0 0 0 4	362,356	_	362,356	171,677	3,592	175,269	_	175,269
Fund raising events		13,171	1,040,961	1,054,132	_	1,054,132	49,389	801,659	851,048	_	851,048
Corporate services Amortisation of building asset		1,683,533	_	1,683,533	_	1,683,533	1,263,452	85,644	1,349,096	_	1,349,096
capitalisation reserve		114,732		114,732		114,732	114,732		114,732		114,732
capitalisation reserve		22,319,023	1,390,619	23,709,642	203,000	23,912,642	20,515,551	1,677,995	22,193,546	436,260	22,629,806
Investment income		22,319,023	1,590,019	23,709,042	203,000	25,912,042	20,313,331	1,077,995	22, 193,340	430,200	22,029,000
Interest and dividend income Changes on fair value of investments through profit or		364,066	-	364,066	-	364,066	210,468	-	210,468	-	210,468
loss		(53,406)	_	(53,406)	_	(53,406)	(7,781)	_	(7,781)	_	(7,781)
		22,629,683	1,390,619	24,020,302	203,000	24,223,302	20,718,238	1,677,995	22,396,233	436,260	22,832,493
Incoming resources from charitable activities											
Community services * Volunteer and youth		722	231,203	231,925	260,700	492,625	4,658	124,517	129,175	382,964	512,139
development programmes International service		-	195,003	195,003	_	195,003	-	42,187	42,187	_	42,187
programmes		190,151		190,151		190,151	102,299	5,321	107,620		107,620
-		190,873	426,206	617,079	260,700	877,779	106,957	172,025	278,982	382,964	661,946
Total incoming resources	4	22,820,556	1,816,825	24,637,381	463,700	25,101,081	20,825,195	1,850,020	22,675,215	819,224	23,494,439

Statements of comprehensive income Year ended 31 December 2022

						Ass	ociation				
			Unrestricted					Unrestricted			
		General	Designated		Restricted		General	Designated		Restricted	
<u>!</u>	<u>Note</u>	<u>fund</u> \$	<u>funds</u> \$	<u>Total</u> \$	<u>funds</u> \$	<u>2022</u> \$	<u>fund</u> \$	<u>funds</u> \$	<u>Total</u> \$	<u>funds</u> \$	<u>2021</u> \$
Resources expended		Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
Cost of generating funds											
Childcare and student care		44 704 740	7.17.005	45 450 545		45 450 545	44005050	1.050.404	10 000 050		40 000 050
centres		14,734,710	717,835	15,452,545	_	15,452,545	14,985,859	1,053,194	16,039,053	_	16,039,053
Education		21,308	444 500	21,308	_	21,308	7,776	420.620	7,776	_	7,776
International House Membership		3,853,465 468,197	111,522 14,638	3,964,987 482,835	996	3,964,987 483,831	3,321,561 402,606	130,638 11,374	3,452,199 413,980	645	3,452,199 414,625
Fund raising events		204,125	188,336	392,461	990	392,461	258,851	151,149	410,000	043	410,000
Corporate services		187,698	237,333	425,031	_	425,031	111,038	264,601	375,639	_	375,639
Corporate services		19,469,503	1,269,664	20,739,167	996	20,740,163	19,087,691	1,610,956	20,698,647	645	20,699,292
Investment expenses			.,								
Management fee		1,042	_	1,042	_	1,042	877	_	877	_	877
Management 100		1,042		1,042		1,042	877		877	_	877
Resources expended on											
charitable activities											
Community services *		68,838	722,233	791,071	591,021	1,382,092	39,916	658,410	698,326	1,103,399	1,801,725
Volunteer and youth											
development programmes		_	617,788	617,788	_	617,788	_	353,409	353,409	138,782	492,191
International service		179,961	27,138	207,099		207,099	139,696	14,616	154,312	1,751	156,063
programmes		248,799	1,367,159	1,615,958	591,021	2,206,979	179,612	1,026,435	1,206,047	1,243,932	2,449,979
		240,733	1,007,100	1,010,000	331,021	2,200,313	173,012	1,020,433	1,200,047	1,240,302	2,443,313
Governance costs		80,340	_	80,340	_	80,340	75,138	_	75,138	_	75,138
(Gain)/loss on disposal of		33,313		33,3.3		00,0.0	. 0, . 00		. 0, . 00		. 0, . 00
property, plant and											
equipment		(15,768)		(15,768)		(15,768)	6,231	<u> </u>	6,231		6,231
Total resources											
expended	6	19,783,916	2,636,823	22,420,739	592,017	23,012,756	19,349,549	2,637,391	21,986,940	1,244,577	23,231,517

Statements of comprehensive income Year ended 31 December 2022

						Ass	ociation				
			Unrestricted					Unrestricted			
	N1-4-	General	Designated	T-4-1	Restricted	0000	General	Designated	T-4-1	Restricted	0004
	<u>Note</u>	Fund	<u>funds</u> ₾	<u>Total</u> ♠	<u>funds</u> \$	<u>2022</u> \$	fund	<u>funds</u> ♠	<u>Total</u> \$	<u>funds</u> ⊕	<u>2021</u> \$
		Ф	Ф	Ф	Ф	Ф	Ф	Ф	Ф	Ф	Ф
Net surplus/(deficit) before											
tax		3,036,640	(819,998)	2,216,642	(128,317)	2,088,325	1,475,646	(787,371)	688,275	(425,353)	262,922
Income tax expense	8									<u>_</u>	
Net surplus/(deficit) and											
total comprehensive		0.000.040	(0.40, 0.00)	0.040.040	(400.047)	0.000.005	4 475 040	(707.074)	000 075	(405.050)	000 000
income/(loss) for the year		3,036,640	(819,998)	2,216,642	(128,317)	2,088,325	1,475,646	(787,371)	688,275	(425,353)	262,922
Funds at beginning of year		12,313,794	17,499,327	29,813,121	1,877,291	31,690,412	12,172,142	17,014,004	29,186,146	2,356,076	31,542,222
Transfers between funds		(1,062,471)	1,062,471	_	_	_	(1,333,994)	1,272,694	(61,300)	61,300	_
Amortisation of building											
asset capitalisation					(444 700)	(444 700)				(444 700)	(444.700)
reserve					(114,732)	(114,732)				(114,732)	(114,732)
Funds at end of year		14,287,963	17,741,800	32,029,763	1,634,242	33,664,005	12,313,794	17,499,327	29,813,121	1,877,291	31,690,412

^{*} Community services are made up of YMCA-Tan Chin Tuan Community Services Programmes, YMCA Project Bridge and YMCA FACES.

Statements of financial position As at 31 December 2022

		<u>G</u> r	<u>oup</u>	Assoc	<u>ociation</u>		
	<u>Note</u>	2022	2021	2022	2021		
ASSETS		\$	\$	\$	\$		
Non-current assets							
Property, plant and equipment	10	4,015,104	3,957,254	3,993,397	3,957,254		
Total non-current assets		4,015,104	3,957,254	3,993,397	3,957,254		
Current assets							
Other financial assets	11	4,310,841	2,232,875	4,310,841	2,232,875		
Trade and other receivables	12	1,303,009	991,102	2,654,955	2,035,130		
Other assets	13	332,549	377,160	326,912	377,160		
Cash and cash equivalents	14	27,762,585	28,240,724	26,284,172	27,166,076		
Total current assets		33,708,984	31,841,861	33,576,880	31,811,241		
Total assets		37,724,088	35,799,115	37,570,277	35,768,495		
FUNDS AND LIABILITIES							
Unrestricted fund							
General fund		14,054,185	12,272,575	14,287,963	12,313,794		
Capital replacement fund	15	15,155,710	13,870,560	15,155,710	13,870,560		
Other funds	17	2,586,090	3,628,767	2,586,090	3,628,767		
Total unrestricted fund	• •	31,795,985	29,771,902	32,029,763	29,813,121		
Total amestricted fand		01,700,000	20,771,002	02,020,100	20,010,121		
Restricted funds							
Building asset capitalisation							
reserve	16	1,262,027	1,376,759	1,262,027	1,376,759		
Other funds	17	372,215	500,532	372,215	500,532		
Total restricted fund	• •	1,634,242	1,877,291	1,634,242	1,877,291		
Total funds		33,430,227	31,649,193	33,664,005	31,690,412		
Total fallas		00,400,227	01,040,100	00,004,000	01,000,412		
Current liabilities							
Trade and other payables	19	3,429,168	3,429,858	3,049,521	3,358,019		
Other liabilities	20	864,693	720,064	856,751	720,064		
Total current liabilities		4,293,861	4,149,922	3,906,272	4,078,083		
Total liabilities		4,293,861	4,149,922	3,906,272	4,078,083		
i otal nabilities		<u>-+,200,001</u>	7,170,022	0,000,212			
Total funds and liabilities		37,724,088	35,799,115	37,570,277	35,768,495		
. otal laliao alia liabilitico		01,124,000	00,700,110	01,010,211			

Statements of changes in funds Year ended 31 December 2022

_		Unrestricted		Restric	ted	
		Design	ated			
<u>Group</u>	General <u>fund</u> \$	Capital replacement fund	Other <u>funds</u> \$	Building asset capitalisation <u>reserve</u> \$	Other <u>funds</u> \$	<u>Total</u> \$
At 1 January 2022	12,272,575	13,870,560	3,628,767	1,376,759	500,532	31,649,193
Changes in funds	, ,= -	-,,- 3-	.,,	,,	, -	, = = , = =
Net surplus/(deficit) and total comprehensive						
income/(loss) for the year	2,844,081	_	(819,998)	_	(128,317)	1,895,766
Transfers during the year	(1,062,471)	1,285,150	(222,679)	_	_	_
Amortisation of building asset capitalisation reserve				(114,732)		(114,732)
At 31 December 2022	14,054,185	<u>15,155,710</u>	2,586,090	1,262,027	372,215	33,430,227
At 1 January 2021 Changes in funds Not (definit) for the comprehensive	12,172,142	12,440,360	4,573,644	1,491,491	864,585	31,542,222
Net (deficit)/surplus and total comprehensive (loss)/income for the year	1,434,427	_	(787,371)	_	(425,353)	221,703
Transfers during the year	(1,333,994)	1,430,200	(157,506)	_	61,300	221,705
Amortisation of building asset capitalisation reserve	(1,000,00-1)	-	(107,000)	(114,732)	-	(114,732)
At 31 December 2021	12,272,575	13,870,560	3,628,767	1,376,759	500,532	31,649,193

Statements of changes in funds Year ended 31 December 2022

		Unrestricted		Restric	ted	
		Desigr	nated			
<u>Association</u>	General <u>fund</u> \$	Capital replacement <u>fund</u>	Other funds	Building asset capitalisation <u>reserve</u> \$	Other <u>funds</u> \$	<u>Total</u> \$
At 1 January 2022 Changes in funds Net (deficit)/surplus and total comprehensive	12,313,794	13,870,560	3,628,767	1,376,759	500,532	31,690,412
(loss)/income for the year	3,036,640	_	(819,998)	_	(128,317)	2,088,325
Transfers during the year	(1,062,471)	1,285,150	(222,679)	_	· –	_
Amortisation of building asset capitalisation reserve	<u> </u>	_		(114,732)	_	(114,732)
At 31 December 2022	14,287,963	15,155,710	2,586,090	1,262,027	372,215	33,664,005
At 1 January 2021 Changes in funds	12,172,142	12,440,360	4,573,644	1,491,491	864,585	31,542,222
Net surplus/(deficit) and total comprehensive						
income/(loss) for the year	1,475,646	_	(787,371)	_	(425,353)	262,922
Transfers during the year	(1,333,994)	1,430,200	(157,506)	_	61,300	- ,
Amortisation of building asset capitalisation reserve		<i></i>		(114,732)	<i>.</i>	(114,732)
At 31 December 2021	12,313,794	13,870,560	3,628,767	1,376,759	500,532	31,690,412

Consolidated statement of cash flows Year ended 31 December 2022

	Gı	roup
	2022	2021
	\$	\$
Cash flows from operating activities		
Surplus before tax	1,895,766	221,703
Adjustments for:		
Depreciation of property, plant and equipment	612,077	486,277
Amortisation of building asset capitalisation reserve	(114,732)	(114,732)
(Gain)/loss on disposal of property, plant and equipment	(15,768)	6,231
Interest income	(377,293)	(211,489)
Changes on fair value of investments through profit or loss	53,406	7,781
Sundry Income – grant received	(108,390)_	
Operating surplus before changes in working capital	1,945,066	395,771
Inventories	_	13,674
Trade and other receivables	(263,739)	(169,235)
Other assets	44,611	23,061
Trade and other payables	(690)	(169,272)
Other liabilities	144,629	(663,691)
Net cash flows from/(used in) operating activities	1,869,877	(569,692)
Cash flows from investing activities		
Grants received for acquisition of property, plant and equipment	38,940	9,918
Proceeds from disposal of property, plant and equipment	15,768	1,630
Purchase of financial assets	(3,131,372)	_
Proceeds from disposal of financial assets	1,000,000	257,500
Purchase of property, plant and equipment	(600,477)	(224,944)
Interest received	329,125	323,423
Net cash flows (used in)/from investing activities	(2,348,016)	367,527
Net decrease in cash and cash equivalents	(478,139)	(202,165)
Cash and cash equivalents at beginning of year	28,240,724	28,442,889
Cash and cash equivalents at end of year (note 14)	27,762,585	28,240,724

Notes to the financial statements Year ended 31 December 2022

1. General

The Young Men's Christian Association of Singapore (the "Association") is an association registered in Singapore under the Societies Act 1966 (the "Societies Act"). The Association is a member of the National Council of Social Service (the "NCSS"). It was granted the status of an Institution of a Public Character ("IPC") (IPC Registration No. IPC000399) under the Charities Act 1994 (the "Charities Act") until 30 June 2024.

The financial statements of the Association and its subsidiaries (the "Group") are presented in Singapore dollars.

The board of directors approved and authorised these financial statements for issue on the date of the statement by the board of directors. The directors have the power to amend and reissue the financial statements.

The principal activities of the Association consist of community services, education and childcare services, sports and recreation and running of the International House.

The subsidiary, YMCA Education Centre Limited ("YMCA Education Centre"), was incorporated in Singapore on 21 September 2010 under the Companies Act 1967 as a company limited by guarantee. The principal activities of YMCA Education Centre are the provision of non-higher and higher education programmes. YMCA Education Centre is not registered as a Private Education Institution under the Private Education Act since 5 October 2022.

The subsidiary, YMCA Child Development Centre Limited ("YMCA CDC"), was incorporated in Singapore on 12 August 2021 under the Companies Act 1967 as a company limited by guarantee. The principal activities of YMCA CDC are the provision of child development programmes. YMCA CDC is registered as a charity since 4 March 2022.

RSM Chio Lim LLP are the independent auditors of YMCA Education Centre and YMCA CDC.

The address of the registered office and principal place of operation of the Association is at 1 Orchard Road, Singapore 238824.

Statement of compliance with financial reporting standards

These financial statements have been prepared in accordance with the Financial Reporting Standards in Singapore ("FRS") and the related interpretations to FRS ("INT FRS") as issued by the Singapore Accounting Standards Council. They are also in compliance with the provisions of the Societies Act and the Charities Act.

Accounting convention

The financial statements are prepared on a going concern basis under the historical cost convention except where a financial reporting standard requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements. The accounting policies in the financial reporting standards may not be applied when the effect of applying them is not material. The disclosures required by financial reporting standards may not be provided if the information resulting from that disclosure is not material.

1. General (cont'd)

Basis of preparation of financial statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

The estimates and assumptions are reviewed on an ongoing basis. Apart from those involving estimations, management has made judgements in the process of applying the entity's accounting policies. The areas requiring management's most difficult, subjective or complex judgements, or areas where assumptions and estimates are significant to the financial statements, are disclosed at the end of this footnote, where applicable.

Basis of presentation

The consolidated financial statements of the Group include the financial statements made up to the end of the reporting year of the Association and its subsidiaries. The consolidated financial statements are the financial statements of the Group presented as those of a single economic entity and are prepared using uniform accounting policies for like transactions and other events in similar circumstances. All significant intragroup balances and transactions are eliminated on consolidation. Subsidiaries are consolidated from the date the reporting entity obtains control of the investee and cease when the reporting entity loses control of the investee.

Changes in the Group's ownership interest in a subsidiary that do not result in the loss of control are accounted for within equity as transactions with owners in their capacity as owners. The carrying amounts of the Group's and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. When the Group loses control of a subsidiary it de-recognises the assets and liabilities and related equity components of the former subsidiary. Any gain or loss is recognised in profit or loss. Any investment retained in the former subsidiary is measured at fair value at the date when control is lost and is subsequently accounted for in accordance with the financial reporting standard on financial instruments.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies

Revenue recognition

The financial reporting standard on revenue from contracts with customers establishes a five-step model to account for revenue arising from contracts with customers. Revenue is recognised at an amount that reflects the consideration to which the entity expects to be entitled in exchange for transferring goods or services to a customer (which excludes estimates of variable consideration that are subject to constraints, such as right of return exists, trade discounts, volume rebates and changes to the transaction price arising from modifications), net of any related sales taxes and excluding any amounts collected on behalf of third parties. An asset (goods or services) is transferred when or as the customer obtains control of that asset. As a practical expedient the effects of any significant financing component is not adjusted if the payment for the good or service will be within one year.

Service income

Education and course fee, childcare, student care and other service income are recognised over the period in which the services are rendered.

Revenue from International House are recognised when the services are rendered.

Management fee income of the Association are recognised when the services are rendered.

Donations

Revenue from donations are accounted for when received, except for committed donations that are recognised when the commitments are signed.

Interest income

Interest is recognised using the effective interest method.

Dividend income

Dividend from equity instruments is recognised in profit or loss only when the right to receive payment of the dividend is established, it is probable the economic benefits associated with the dividend will flow to the entity, and the amount of the dividend can be measured reliably. This is usually ex-dividend date for quoted shares.

Rental income

Rental income is recognised on a time-proportion basis that takes into account the effective yield on the asset on a straight-line basis over the lease term.

Gifts in kind

A gift-in-kind (if any) is included in the statement of comprehensive income based on an estimate of the fair value at the date of the receipt of the gift of the non-monetary asset or the grant of a right to the monetary asset. The gift is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received. No value is ascribed to volunteer services.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Government and other grants

A grant is recognised at fair value when there is reasonable assurance that the conditions attaching to them will be complied with and that the grants will be received. Grants in recognition of specific expenses are recognised in profit or loss on a systematic basis over the periods necessary to match them with the related costs that they are intended to compensate. Grant related to assets is deducted in calculating the carrying amount of the asset and therefore the grant is recognised in profit or loss over the life of a depreciable asset as reduced depreciation expenses.

Employee benefits

Contributions to a defined contribution retirement benefit plan are recorded as an expense as they fall due. The entity's legal or constructive obligation is limited to the amount that it is obligated to contribute to an independently administered fund (such as the Central Provident Fund in Singapore, a government managed defined contribution retirement benefit plan). For employee leave entitlement the expected cost of short-term employee benefits in the form of compensated absences is recognised in the case of accumulating compensated absences, when the employees render service that increases their entitlement to future compensated absences; and in the case of non-accumulating compensated absences, when the absences occur. A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

Foreign currency transactions

The functional currency is the Singapore dollar as it reflects the primary economic environment in which the entity operates. Transactions in foreign currencies are recorded in the functional currency at the rates ruling at the dates of the transactions. At each end of the reporting year, recorded monetary balances and balances measured at fair value that are denominated in nonfunctional currencies are reported at the rates ruling at the end of the reporting year and fair value measurement dates respectively. All realised and unrealised exchange adjustment gains and losses are dealt with in profit or loss except when a gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is recognised in other comprehensive income. The presentation is in the functional currency.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Income tax

As an approved charity under the Charities Act, the Association is exempted from income tax under Section 13(1)(zm) of the Income Tax Act, Cap 134.

In respect of other entities in the Group, income taxes are accounted using the asset and liability method that requires the recognition of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequence of events that have been recognised in the financial statements or tax returns. The measurements of current and deferred tax liabilities and assets are based on provisions of the enacted or substantially enacted tax laws; the effects of future changes in tax laws or rates are not anticipated. Tax expense (tax benefit) is the aggregate amount included in the determination of profit or loss for the reporting year in respect of current tax and deferred tax.

Current and deferred income taxes are recognised as income or as an expense in profit or loss unless the tax relates to items that are recognised in the same or a different period outside profit or loss. For such items recognised outside profit or loss the current tax and deferred tax are recognised (a) in other comprehensive income if the tax is related to an item recognised in other comprehensive income and (b) directly in equity if the tax is related to an item recognised directly in equity.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same income tax authority. The carrying amount of deferred tax assets is reviewed at each end of the reporting year and is reduced, if necessary, by the amount of any tax benefits that, based on available evidence, are not expected to be realised. A deferred tax amount is recognised for all temporary differences, unless the deferred tax amount arises from the initial recognition of an asset or liability in a transaction which (i) is not a business combination; and (ii) at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

Property, plant and equipment

Property, plant and equipment are carried at cost on initial recognition and after initial recognition at cost less any accumulated depreciation and any accumulated impairment losses. Depreciation is provided on a straight-line method to allocate the gross carrying amounts of the assets less their residual values over their estimated useful lives of each part of an item of these assets. The annual rates of depreciation are as follows:

Leasehold land and building – 2%

Plant and machinery – 12.5% to 20% Renovation – 6.25% to 20% Computer equipment – 20% to 33.3%

Office equipment – 20% Furniture and fittings – 20% Computer software – 33.3%

An asset is depreciated when it is available for use until it is de-recognised even if during that period the item is idle. Fully depreciated assets still in use are retained in the financial statements.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Property, plant and equipment (cont'd)

The gain or loss arising from de-recognition of an item of property, plant and equipment is recognised in profit or loss. The residual value and the useful life of an asset is reviewed at least at each end of the reporting year and, if expectations differ significantly from previous estimates, the changes are accounted for as a change in an accounting estimate, and the depreciation charge for the current and future periods are adjusted.

Cost also includes acquisition cost, borrowing cost capitalised and any cost directly attributable to bringing the asset or component to the location and condition necessary for it to be capable of operating in the manner intended by management. Subsequent costs are recognised as an asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss when they are incurred.

Cost includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which an entity incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

Leases

A lease conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. A right-of-use asset is capitalised in the statement of financial position, measured at the present value of the unavoidable future lease payments to be made over the lease term. A liability corresponding to the capitalised right-of-use asset is also recognised, adjusted for lease prepayments, lease incentives received, initial direct costs incurred and an estimate of any future restoration, removal or dismantling costs. The right-of-use asset is depreciated over the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. An interest expense is recognised on the lease liability (included in finance costs). For short-term leases of 12 months or less and leases of low-value assets (such as personal computers and small office equipment) where an accounting policy choice exists under the lease standard, the lease payments are expensed to profit or loss as incurred on a straight line basis over the remaining lease term.

Lessors

For a lessor each of lease is classified as either an operating lease or a finance lease. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset. Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is representative of the time pattern of the user's benefit, even if the payments are not on that basis.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Subsidiaries

A subsidiary is an entity including unincorporated and special purpose entity that is controlled by the reporting entity and the reporting entity is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The existence and effect of substantive potential voting rights that the reporting entity has the practical ability to exercise (that is, substantive rights) are considered when assessing whether the reporting entity controls another entity.

In the Association's separate financial statements, investment in subsidiaries is accounted for at cost less any allowance for impairment in value. Impairment loss recognised in profit or loss for a subsidiary is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying value and the net book value of the investment in subsidiaries are not necessarily indicative of the amount that would be realised in a current market exchange. The subsidiaries are companies limited by guarantee and does not have share capital. As a result, there is no cost of investment.

Carrying amounts of non-financial assets

Irrespective of whether there is any indication of impairment, an annual impairment test is performed at about the same time every year on an intangible asset with an indefinite useful life or an intangible asset not yet available for use. The carrying amount of other non-financial assets is reviewed at each end of the reporting year for indications of impairment and where an asset is impaired, it is written down through profit or loss to its estimated recoverable amount. The impairment loss is the excess of the carrying amount over the recoverable amount and is recognised in profit or loss. The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs of disposal and its value in use. When the fair value less costs of disposal method is used, any available recent market transactions are taken into consideration. When the value in use method is adopted, in assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). At each end of the reporting year non-financial assets other than goodwill with impairment loss recognised in prior periods are assessed for possible reversal of the impairment. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been measured, net of depreciation or amortisation, if no impairment loss had been recognised.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Financial instruments

Recognition and de-recognition of financial instruments

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the entity becomes party to the contractual provisions of the instrument. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised and de-recognised, as applicable, using trade date accounting or settlement date accounting. A financial asset is de-recognised when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the entity neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. A financial liability is removed from the statement of financial position when, and only when, it is extinguished, that is, when the obligation specified in the contract is discharged or cancelled or expires. At initial recognition the financial asset or financial liability is measured at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Classification and measurement of financial assets

(i) Financial asset classified as measured at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss ("FVTPL"), that is: (a) the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Typically Singapore treasury bills held to maturity, trade and other receivables, bank and cash balances are classified in this category.

(ii) Financial asset that is a debt asset instrument classified as measured at fair value through other comprehensive income ("FVTOCI")

There were no financial assets classified in this category at reporting year end date.

(iii) Financial asset that is an equity investment measured at FVTOCI

There were no financial assets classified in this category at reporting year end date.

(iv) Financial asset classified as measured at FVTPL

All other financial assets are classified as measured at FVTPL. In addition, on initial recognition, management may irrevocably designate a financial asset as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Financial instruments (cont'd)

Classification and measurement of financial liabilities

Financial liabilities are classified as at FVTPL in either of the following circumstances:

- The liabilities are managed, evaluated and reported internally on a fair value basis; or
- (ii) The designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

All other financial liabilities are carried at amortised cost using the effective interest method. Reclassification of any financial liability is not permitted.

Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows include bank and cash balances, on demand deposits and any highly liquid debt asset instruments purchased with an original maturity of three months or less. For the statement of cash flows the item includes cash and cash equivalents less cash subject to restriction and bank overdrafts payable on demand that form an integral part of cash management.

Fair value measurement

The fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, market observable data to the extent possible is used. If the fair value of an asset or a liability is not directly observable, an estimate is made using valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs (e.g., by use of the market comparable approach that reflects recent transaction prices for similar items, discounted cash flow analysis, or option pricing models refined to reflect the issuer's specific circumstances). Inputs used are consistent with the characteristics of the asset/liability that market participants would take into account. The entity's intention to hold an asset or to settle or otherwise fulfil a liability is not taken into account as relevant when measuring fair value.

Fair values are categorised into different levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety: Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices). Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs). Transfers between levels of the fair value hierarchy are recognised at the end of the reporting period during which the change occurred.

2. Significant accounting policies and other explanatory information (cont'd)

2A. Significant accounting policies (cont'd)

Fair value measurement (cont'd)

The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amount of current financial instruments is a reasonable approximation of the fair value. The fair values of non-current financial instruments may not be disclosed separately unless there are significant differences at the end of the reporting year and in the event the fair values are disclosed in the relevant notes to the financial statements.

2B. Other explanatory information

Provisions

A liability or provision is recognised when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. A provision is made using best estimates of the amount required in settlement and where the effect of the time value of money is material, the amount recognised is the present value of the expenditures expected to be required to settle the obligation using a pretax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense. Changes in estimates are reflected in profit or loss in the reporting year they occur.

Funds

All income and expenditures are reflected in the statement of comprehensive income. Income and expenditures specifically relating to any of the funds separately set up by the Association are allocated subsequently to those funds. Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expense resulting from the operating activities of a fund that is directly attributable to the fund is charged to that fund. Common expenses if any are allocated on a reasonable basis to the funds based on a method most suitable to that common expense unless impractical to do so. Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, e.g. allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

2C. Critical judgements, assumptions and estimation uncertainties

The critical judgements made in the process of applying the accounting policies that have the most significant effect on the amounts recognised in the financial statements and the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities currently or within the next reporting year are discussed below. These estimates and assumptions are periodically monitored to ensure they incorporate all relevant information available at the date when financial statements are prepared. However, this does not prevent actual figures differing from estimates.

2. Significant accounting policies and other explanatory information (cont'd)

2C. Critical judgements, assumptions and estimation uncertainties (cont'd)

Assessment of useful lives of property, plant and equipment

The estimates for the useful lives and related depreciation charges for property, plant and equipment are based on commercial and other factors which could change significantly as a result of innovations and in response to market conditions. The depreciation charge is increased where useful lives are less than previously estimated lives, or the carrying amounts written off or written down for technically obsolete items or assets that have been abandoned. It is impracticable to disclose the extent of the possible effects. It is reasonably possible, based on existing knowledge, that outcomes within the next reporting year that are different from assumptions could require a material adjustment to the carrying amount of the balances affected. The carrying amounts of the Group's class of assets at end of reporting year affected by the assumption are disclosed in note 10.

3. Related party relationships and transactions

The financial reporting standard on related party disclosures requires the reporting entity to disclose: (a) transactions with its related parties; and (b) relationships between parents and subsidiaries irrespective of whether there have been transactions between those related parties. A party is related to a party if the party controls, or is controlled by, or can significantly influence or is significantly influenced by the other party.

A related party includes the directors and key management of the Association. It also includes an entity or person that directly or indirectly controls, is controlled by, or is under common or joint control with these persons; members of the key management personnel or close members of the family of any individual referred to herein and others who have the ability to control, jointly control or significantly influence by or for which significant voting power in such entity resides with, directly or indirectly, any such individual. Key management personnel include the directors and the direct reporting senior members.

All members of the Board of Directors and key management of the Association are required to read and understand the conflict of interest policy in place and make full disclosure of interests and relationships that could potentially result in a conflict of interests. When a conflict of interest situation arises, the members or staff shall abstain from participating in the discussion, decision making and voting on the matter.

The members of the Board of Directors and key management are volunteers and receive no monetary remuneration for their contributions, except for reimbursement of out-of-pocket expenses, if any claimed.

There are no paid staff who are close members of the family of the Board of Directors and whose remuneration each exceeds \$50,000 during the year.

3. Related party relationships and transactions (cont'd)

3A. Related party transactions

There are transactions and arrangements between the Association and related parties and the effects of these on the basis determined between the parties are reflected in these financial statements. The related party balances and transfer of resources, services or obligations if any are unsecured, without fixed repayment terms and interest or charge unless stated otherwise.

Intragroup transactions and balances that have been eliminated in these consolidated financial statements are not disclosed as related party transactions and balances.

3B. Key management compensation

	<u>2022</u> \$	<u>2021</u> \$
Salaries and other short-term employee benefits Contributions to defined contribution plan	665,554 55,961 721,515	737,631 55,294 792,925
Number of key management personnel	7	5

The above amounts are included under resources expended.

The annual remuneration (comprising basic salary, bonuses, allowances and employer's contributions to Central Provident Fund) of key management personnel classified by remuneration bands are as follows:

	<u>2022</u> \$	<u>2021</u> \$
\$100,001 to \$200,000 \$200,001 and above	3	3 1_

3C. Other receivables from related parties

Movements in other receivables from related parties are as follows:

	<u>Sub</u> 2022 \$	osidiaries 2021 \$
At beginning of year Amount paid out and settlement of liabilities on behalf of	1,063,412	1,071,949
related party Amount paid in and settlement of liabilities on behalf of the	89,928	_
Association	_	(8,537)
Advances for working capital	442,215	<u> </u>
At end of year (note 12)	1,595,555	1,063,412

4. Total incoming resources

Included in total incoming resources are the following items:

	<u>Gr</u>	<u>oup</u>	Assoc	<u>ciation</u>
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Other desired and ability and a substitute for the				
Student and childcare subsidy from Ministry of Social and Family				
Development ("MSF")	4,877,542	4,374,723	4,490,574	4,374,723
Project Bridge Vocational and Soft	4,077,042	4,574,725	4,430,374	4,074,720
Skills Programme grant				
- from NCSS	244,830	243,998	244,830	243,998
Youth Expedition Project ("YEP")	_ : :, : : :	_:-,	_::,==	_,,,,,,,,
funding from National Youth Council				
("NYC") (note 12)	115,801	75,807	115,801	75,807
Transformation grants from NCSS	64,179	179,718	64,179	179,718
Care and Share matching grant	409,308	_	409,308	_
Early Childhood Development				
Agency ("ECDA") Partner Operator				
grant	764,564	879,232	496,783	868,232
Corporate capability grant from ECDA	112,994	-	70,115	10,596
Rental (note 22)	545,070	466,382	545,070	466,382
Government grant for rental support	_	384,542	-	384,542
Job growth incentive	59,322	-	59,322	-
Special employment credit	69,922	89,431	69,922	89,293
Government grant from Job Support		047 447		045 000
Scheme Wage gradit scheme	200 520	817,447	200 520	815,900
Wage credit scheme	289,528	219,164	289,528	217,836

5. Donation and fundraising income

In accordance with the Charities (Institutions of a Public Character) Regulations, the Group is required to disclose fund-raising appeals with gross receipts of more than \$1,000,000.

There are no fund-raising appeals with gross receipts of more than \$1,000,000 during the reporting years ended 31 December 2022 and 2021.

6. Total resources expended

Included in total resources expended are the following items:

	<u>Gr</u>	oup	<u>Association</u>	
	2022	2021	2022	<u>2021</u>
	\$	\$	\$	\$
Cleaning evnences	275 275	227 440	250 424	227 440
Cleaning expenses	375,275	337,449	358,434	337,449
Commission	205,107	111,968	152,707	52,088
Contract security	5,100	85,750	5,100	85,750
Depreciation of property, plant and				
equipment (note 10)	612,077	486,277	608,560	485,867
Education related expenses	1,893,019	1,596,461	1,846,371	1,596,461
Food and beverages	21,668	5,036	21,668	5,036
Instructor/coach fees	71,498	71,133	71,498	71,133
Insurance	161,626	168,692	161,626	168,692
International service programmes				
fee	102,603	67,020	102,603	67,020
IT expenses	458,654	453,187	453,924	451,906
Rental of premises	120,222	93,190	83,570	93,190
Programme fees	489,348	421,727	489,348	421,727
Property tax	253,900	256,500	253,900	256,500
Repairs and maintenance	337,717	344,981	333,116	344,981
Utilities	443,802	387,772	432,826	387,772
Employee benefits expenses				
(note 7)	16,937,151	16,529,467	16,028,815	16,480,599

7. Employee benefits expenses

	<u>Gr</u>	oup	<u>Association</u>		
	<u>2022</u> <u>2021</u>		<u>2022</u>	<u>2021</u>	
	\$	\$	\$	\$	
Salaries and related costs Contributions to defined	15,111,737	14,681,008	14,293,536	14,633,652	
contribution plan	1,825,414	1,848,459	1,735,279	1,846,947	
	16,937,151	16,529,467	16,028,815	16,480,599	

8. Income tax

8A. Components of tax expense recognised in profit or loss

	Group and	<u>Association</u>
	<u>2022</u>	<u>2021</u>
	\$	\$
Current tax		
Current tax expense	_	_
·		

The income tax expense in profit or loss varied from the amount of income tax amount determined by applying the Singapore statutory tax rate of 17% (2021: 17%) to surplus before tax as a result of the following differences:

	Gro	<u>up</u>	<u>Association</u>	
	<u>2022</u> <u>2021</u>		<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Surplus before tax	1,895,766	221,703	2,088,325	262,922
Income tax at statutory rate	322,280	37,690	355,015	44,697
Non-taxable items	_	(2,751)	_	_
Exemptions	(355,015)	(44,697)	(355,015)	(44,697)
Unrecognised deferred tax assets	32,735	9,758		
	_	_	_	_

8B. Deferred tax in profit or loss

	Gro	<u>oup</u>	<u>Association</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Excess of tax value over net book		(5.4.1)		
value of plant and equipment	_	(211)	_	_
Donations carried forward Unutilised losses and capital	(366,139)	(332,385)	_	_
allowances carried forward	32,735	6,290	_	_
Unrecognised deferred tax assets	333,404	326,306		

8. Income tax (cont'd)

8C. Deferred tax in statement of financial position

	<u>Group</u>		<u>Associ</u>	<u>ation</u>
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Deferred tax liabilities				
Excess of net book value of plant				
and equipment over tax value	228	228	_	_
	228	228	_	_
Deferred tax assets				
Unutilised losses and capital				
allowances carried forward	29,544	20,758	_	_
Donations carried forward	185,821	551,960	_	_
Unrecognised deferred tax assets	(215,593)	(572,946)	_	
	(228)	(228)	_	_

No deferred tax asset has been recognised in respect of the above balance as the future profit streams are not probable. The realisation of the future income tax benefits from donations carried forward and temporary differences from capital allowances is available for an unlimited future period subject to the conditions imposed by law including the retention of majority shareholders as defined.

The Association is exempted from income tax under Section 13(1)(zm) of the Income Tax Act.

9. Tax exempt donations

The Association received tax exempt donations amounting to \$875,960 (2021: \$747,860) during the reporting year.

10. Property, plant and equipment

Group	Leasehold land and building	Plant and machinery	Renovation	Computer equipment	Office equipment	Furniture and fittings	Computer software	Assets under construction	Total
<u>Oloup</u>	<u>building</u> \$	<u> </u>	\$	<u>equipment</u> \$	<u>equipment</u> \$	<u>ana mungs</u> \$	\$	\$	<u>10tai</u> \$
Cost	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
At 1 January 2021	12,079,195	998,195	5,652,410	654,424	443,807	576,705	309,087	16,760	20,730,583
Additions	_	14,600	27,810	111,758	25,880	4,576	35,840	4,480	224,944
Grants received/receivable	_	_	_	(8,668)	(1,250)	_	_	_	(9,918)
Disposals	_	_	(18,855)	(10,518)	(5,883)	(13,783)	_	_	(49,039)
At 31 December 2021	12,079,195	1,012,795	5,661,365	746,996	462,554	567,498	344,927	21,240	20,896,570
Additions	_	3,750	348,531	83,592	32,159	43,118	34,343	54,984	600,477
Grants received/receivable	_	_	_	_	(2,100)	(6,840)	(30,000)	_	(38,940)
Disposals	_	_	(173,907)	(238,570)	(3,481)	(63,834)	_	_	(479,792)
Adjustments	_	274,090	_	_	_	_	_	_	274,090
Reclassification			11,760				4,480	(16,240)	
At 31 December 2022	12,079,195_	1,290,635_	5,847,749_	592,018_	489,132	539,942	353,750	59,984	21,252,405
Accumulated depreciation									
At 1 January 2021	8,692,249	1,008,672	5,018,925	566,736	378,196	536,169	293,270	_	16,494,217
Depreciation for the year	241,584	(22,720)	134,816	71,288	25,766	17,124	18,419	_	486,277
Disposals			(13,191)	(10,518)	(3,686)	(13,783)			(41,178)
At 31 December 2021	8,933,833	985,952	5,140,550	627,506	400,276	539,510	311,689	_	16,939,316
Depreciation for the year	241,584	90,272	141,644	71,791	25,280	21,154	20,352	_	612,077
Disposals	_	_	(173,907)	(238,570)	(3,481)	(63,834)	_	_	(479,792)
Adjustments		165,700							165,700
At 31 December 2022	9,175,417	1,241,924	5,108,287	460,727	422,075	496,830	332,041		17,237,301
Carrying value									
At 1 January 2021	3,386,946	(10,477)	633,485	87,688	65,611	40,536	15,817	16,760	4,236,366
At 31 December 2021	3,145,362	26,843	520,815	119,490	62,278	27,988	33,238	21,240	3,957,254
At 31 December 2022	2,903,778	48,711	739,462	131,291	67,057	43,112	21,709	59,984	4.015,104

10. Property, plant and equipment (cont'd)

Association	Leasehold land and <u>building</u> \$	Plant and <u>machinery</u> \$	Renovation \$	Computer equipment \$	Office equipment \$	Furniture and <u>fittings</u> \$	Computer <u>software</u> \$	Assets under construction	<u>Total</u> \$
<u>Cost</u>									
At 1 January 2021	12,079,195	998.195	5,652,410	653,084	443,807	576,705	309,087	16,760	20,729,243
Additions	-	14,600	27,810	111,758	25,880	4,576	35,840	4,480	224,944
Grants received/receivable	-	_	_	(8,668)	(1,250)	_	_	_	(9,918)
Disposals			(18,855)_	(10,518)_	(5,883)_	(13,783)_			(49,039)
At 31 December 2021	12,079,195	1,012,795	5,661,365	745,656	462,554	567,498	344,927	21,240	20,895,230
Additions	_	3,750	348,531	83,592	32,160	43,118	34.343	54,984	600,478
Grants received/receivable	_	_	_	_	(2,100)	(6,840)	(30,000)	_	(38,940)
Disposals	_	_	(173,907)	(238,570)	(3,481)	(63,834)	_	_	(479,792)
Transfer to subsidiary	_	_	(3,500)	(20,520)	(7,658)	_	(5,600)	_	(37,278)
Adjustments	_	274,090	_	_	_	_	_	_	274,090
Reclassification			11,760				4,480	(16,240)	
At 31 December 2022	12,079,195	1,290,635	5,844,249	570,158	481,475	539,942	348,150	59,984	21,213,788
Accumulated depreciation									
At 1 January 2021	8,692,249	1,008,671	5,018,928	565,806	378,195	536,169	293,269	_	16,493,287
Depreciation for the year	241,584	(22,720)	134,816	70,878	25,766	17,124	18,419	_	485,867
Disposals	_	_	(13,191)	(10,518)	(3,686)	(13,783)	_	_	(41,178)
At 31 December 2021	8,933,833	985,951	5,140,553	626,166	400,275	539,510	311,688	_	16,937,976
Depreciation for the year	241,584	90,272	141,411	69,639	24,770	21,154	19,730	_	608,560
Disposals	_	_	(173,908)	(238,570)	(3,480)	(63,834)	_	_	(479.792)
Transfer to subsidiary	_	_	(1,050)	(5,718)	(4,352)	_	(933)		(12,053)
Adjustments	_	165,700	_	_	_	_	_	_	165,700
At 31 December 2022	9,175,417	1,241,923	5,107,006	451,517	417,213	496,830	330,485		17,220,391
Carrying value									
At 1 January 2021	3,386,946	(10,476)	633,482	87,278	65,612	40,536	15,818	16,760	4,235,956
At 31 December 2021	3,145,362	26,844	520,812	119,490	62,279	27,988	33,239	21,240	3,957,254
At 31 December 2022	2,903,778	48,712	737,243	118,641	64,262	43,112	17,665	59,984	3,993,397

10. Property, plant and equipment (cont'd)

Depreciation expense is charged in statement of comprehensive income under:

	<u>Gr</u>	<u>oup</u>	<u>Association</u>		
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>	
	\$	\$	\$	\$	
Childcare and student care centres	54,283	50,083	50,766	50,083	
Education	_	410	_	_	
International House	49,024	70,005	49,024	70,005	
Membership and corporate					
activities	547	2,040	547	2,040	
Fund raising events	2,590	1,967	2,590	1,967	
Corporate Services	462,289	343,122	462,289	343,122	
Charitable activities	43,344	18,650	43,344	18,650	
	612,077	486,277	608,560	485,867	

The land is leased for 999 years commencing from July 1911. No capital sum was paid for the lease.

The grants utilised for the acquisition of property, plant and equipment consist of Start-up Grant amounting to \$8,940 (2021: \$9,918) and grant from the National Council of Social Services ("NCSS") amounting to \$30,000 (2021: nil), respectively.

11. Other financial assets

	Group and Association	
	<u>2022</u>	<u>2021</u>
	\$	\$
Debt instruments (quoted) at FVTPL	1,179,469	2,232,875
Debt instruments (quoted) at amortised cost	3,131,372	_
	4,310,841	2,232,875

The Group has an investment committee which manages and invests its surplus funds in accordance with the guidelines set out by the Group and reports to the Board of Directors on the investment strategy and performance of the investments.

As at 31 December 2022, debt instruments at FVTPL comprise corporate bonds with interest rates ranging from 3.13% to 3.55% (2021: 3.13% to 4.00%) per annum and maturity dates ranging from 10 May 2023 to 23 August 2027 (2021: 31 January 2022 to 23 August 2027). Debt instruments at amortised cost comprise of Singapore Treasury Bills with interest rates ranging from 3.99% to 4.02% (2021: nil) per annum and maturity dates ranging from 2 May 2023 to 27 June 2023 (2021: nil).

11. Other financial assets (cont'd)

11A. Movements in fair value of financial assets measured at FVTPL

	<u>2022</u> \$	<u>2021</u> \$
At beginning of year	2,232,875	2,498,156
Disposals	(1,000,000)	(257,500)
(Loss)/gain on disposals through profit or loss	(14,637)	45,625
Changes in fair value through profit or loss	(38,769)	(53,406)
At end of year	1,179,469	2,232,875

11B. Disclosures relating to financial assets measured at FVTPL

The following information provides a summary of the significant sector concentrations within the investment portfolio including Levels 1, 2 and 3 securities:

<u>Nature</u>	Industry	<u>Location</u>	<u>Level</u>	<u>2022</u> \$	<u>2021</u> \$	<u>2022</u> %	<u>2021</u> %
Debt instruments (quoted)	Financial services	Australia	1	-	251,087	_	11
Debt instruments (quoted)	Airline	Singapore	1	233,447	253,400	20	11
Debt instruments (quoted)	Financial services	Singapore	1	495,180	756,385	42	34
Debt instruments (quoted)	Investment fund	Singapore	1	204,262	208,383	17	9
Debt instruments (quoted)	Offshore and marine	Singapore	1	-	503,755	-	23
Debt instruments (quoted)	Properties	Singapore	1	246,580	259,865	21	12
,				1,179,469	2,232,875	100	100

11C. Sensitivity analysis for price risk of debts securities at FVTPL

The investments in debts securities are exposed to market price risk arising from uncertainties about future values of the investment securities. The effect of a sensitivity analysis is as follows:

	Group and Association	
	<u>2022</u>	<u>2021</u>
	\$	\$
A hypothetical 10% increase in market index of quoted		
debts securities at FVTPL would have an effect on fair		
value of:	117,947	223,288

For similar price decreases in fair value of the above financial assets, there would be comparable impacts in the opposite direction.

The hypothetical changes in basis points are not based on observable market data (unobservable inputs).

12. Trade and other receivables

<u>Group</u>		Assoc	<u>ciation</u>
<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
\$	\$	\$	\$
297,693	347,286	281,293	322,645
(59,970)	(52,678)	(54,840)	(47,421)
237,723	294,608	226,453	275,224
_	_	1,595,555	1,063,412
27,112	23,427	26,582	23,427
637,964	343,805	416,187	343,805
85,885	37,717	75,853	37,717
314,325	291,545	314,325	291,545
1,065,286	696,494	2,428,502	1,759,906
1,303,009	991,102	2,654,955	2,035,130
	2022 \$ 297,693 (59,970) 237,723 27,112 637,964 85,885 314,325 1,065,286	2022 2021 \$ 347,286 (59,970) (52,678) 237,723 294,608 - - 27,112 23,427 637,964 343,805 85,885 37,717 314,325 291,545 1,065,286 696,494	2022 2021 2022 \$ \$ \$ 297,693 347,286 281,293 (59,970) (52,678) (54,840) 237,723 294,608 226,453 - - 1,595,555 27,112 23,427 26,582 637,964 343,805 416,187 85,885 37,717 75,853 314,325 291,545 314,325 1,065,286 696,494 2,428,502

Movements in allowance for trade receivables are as follows:

	<u>Group</u>		<u>Association</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
At beginning of year	52,678	36,956	47,421	36,956
Amount utilised	(17,320)	_	(17,320)	_
Bad debts recovered	(11,769)	_	(11,642)	_
Charge to profit or loss	36,381	15,722	36,381	10,465
At end of year	59,970	52,678	54,840	47,421

The ECL on the above trade receivables are based on the simplified approach to measuring ECL which uses a lifetime ECL allowance approach for all trade receivables recognised from initial recognition of these assets. These assets are grouped based on shared credit risk characteristics and the days past due for measuring the ECL. The allowance matrix is based on the historical observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates including the impact of the Covid-19 pandemic. At every reporting date the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

12. Trade and other receivables (cont'd)

The loss allowance for trade receivables was determined as follows:

	Gross amount ECL rate		<u>rate</u>	Loss al	<u>lowance</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$			\$	\$
<u>Group</u>						
Current	81,929	144,261	0.76%	0.91%	627	_
1 to 30 days past due	110,454	61,580	9.98%	9.63%	11,021	2,600
31 to 60 days past due	30,367	69,720	25.70%	20.78%	7,805	2,850
Over 60 days past due	74,943	71,725	30.54%	24.98%	40,517	47,228
	297,693	347,286			59,970	52,678
Association						
Current	81,929	144,261	0.76%	0.91%	627	_
1 to 30 days past due	100,476	61,580	9.98%	9.63%	10,026	2,600
31 to 60 days past due	29,075	50,037	25.70%	20.78%	7,473	2,490
Over 60 days past due	69,813	66,767	30.54%	24.98%	36,714	42,331
•	281,293	322,645			54,840	47,421

At each subsequent reporting date, an evaluation is made as to whether there is significant change in credit risk by comparing the debtor's credit risk at initial recognition (based on the original, unmodified cash flows) with the credit risk at reporting date (based on modified cash flows). Adjustment to loss allowance is made for any increase or decrease in credit risk.

As part of the process of setting customer credit limits, different credit terms are used. The average credit period generally granted to customers is between 14 to 30 days (2021: 14 to 30 days). However, certain customers may take a longer period to settle the amounts.

There is no concentration of credit risk with respect to trade receivables as there are a large number of customers.

There are no collateral held as security and other credit enhancements for the trade receivables.

The other receivables shown above are also subject to the ECL model under the financial reporting standard on financial instruments. The other receivables can be graded for credit risk individually. At inception they are recorded net of expected 12 month credit losses. At each reporting date, an evaluation is made whether there is a significant change in credit risk by comparing the debtor's credit risk at initial recognition (based on the original, unmodified cash flows) with the credit risk at the reporting date (based on the modified cash flows).

Adjustment to the loss allowance is made for any increase or decrease in credit risk. At the end of the reporting year a loss allowance is recognised at an amount equal to the lifetime expected credit losses if there has been a significant increase in credit risk since initial recognition including the impact of the Covid-19 pandemic. No loss allowance was necessary.

At each subsequent reporting date, an evaluation is made as to whether there is significant change in credit risk by comparing the debtor's credit risk at initial recognition (based on the original, unmodified cash flows) with the credit risk at reporting date (based on modified cash flows). Adjustment to loss allowance is made for any increase or decrease in credit risk.

12. Trade and other receivables (cont'd)

Other receivables are normally with no fixed terms and therefore there is no maturity. Other receivables due from related companies are regarded to be of low credit risk if they are guaranteed by the parent or a related company with the ability to settle the amount. Other receivables are regarded as of low credit risk if they have a low risk of default and the debtor has a strong capacity to meet its contractual cash flow obligations in the near term. The methodology applied for impairment loss depends on whether there has been a significant increase in credit risk.

Grants receivable comprise the following:

	<u>Group</u>		Assoc	<u>iation</u>
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
YEP funding	123,749	75,807	123,749	75,807
Care and Share matching grant	290,000	_	290,000	_
National Heritage Board – Speak				
Good English Movement	2,438	_	2,438	_
Project Bridge Vocational and Soft				
Skills Programme grant	_	61,126	_	61,126
Transformation grant	_	65,385	_	65,385
ECDA Partner Operator grant	221,777	141,487		141,487
	637,964	343,805	416,187	343,805

YEP funding is the funding provided by NYC to support youths from educational institutions and registered organisations to embark on service learning projects that involve communities in Singapore, Asean, China and India. Movements in YEP funding receivables are as follows:

	<u>Group and A</u> <u>2022</u> \$	Association 2021 \$
At beginning of year	75,807	160,916
Less: Grants received	(67,859)	(160,916)
Add: Grants utilised	115,801	75,807
At end of year	123,749	75,807

13. Other assets

	<u>Group</u>		Assoc	<u>iation</u>
	2022 2021		<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Prepayments	31,253	68,262	31,119	68,262
Deposits to secure services	301,296	308,898	295,793	308,898
	332,549	377,160	326,912	377,160

14. Cash and cash equivalents

	<u>Group</u>		<u>Group</u> <u>Asso</u>		<u>ciation</u>
	2022 2021		<u>2022</u>	<u>2021</u>	
	\$	\$	\$	\$	
Bank balances	7,575,367	4,873,404	7,101,091	4,799,698	
Fixed deposits	20,187,218	23,367,320	19,183,081	22,366,378	
	27,762,585	28,240,724	26,284,172	27,166,076	

The rate of interest for the cash on interest earning balances ranged from 0% to 4.05% (2021: 0% to 2.09%) per annum.

15. Capital replacement fund

	Group and Association		
	2022	<u>2021</u>	
	\$	\$	
At beginning of year	13,870,560	12,440,360	
Transfers from general fund	1,371,400	1,444,800	
Utilisation during the year	(86,250)	(14,600)	
At end of year	15,155,710	13,870,560	

The capital replacement fund was established for capital replacement purposes. Previously, 9% of the annual revenue derived from the childcare and student care centres, education centre and International House were allocated to this fund. From 2021, the allocation basis was revised such that the amount allocated will be based on the floor area occupied in the YMCA building by the respective divisions and computed at \$1.70 psf.

16. Building asset capitalisation reserve

	Group and Association		
	2022	<u>2021</u>	
	\$	\$	
At beginning of year	1,376,759	1,491,491	
Amortisation during the year	(114,732)	(114,732)	
At end of year	1,262,027	1,376,759	

Designated donations for the renovation/construction of the YMCA building are credited to the building asset capitalisation reserve. These amounts are recognised in comprehensive income over the period necessary to match the depreciation on the portion of the certification of the renovation/construction funded by such donation.

17. Other funds

	At beginning			Transfers	At end
Group and Association	of year	<u>Receipts</u>	<u>Expenses</u>	between funds	of year
	\$	\$	\$	\$	\$
2022					
Unrestricted funds – Designated					
YMCA Community Services Fund	430,481	1,160,512	(752,166)	(125,979)	712,848
YMCA-Lim Kim San Volunteers Programme Fund	852,532	656,313	(692,324)	(96,700)	719,821
YMCA-Robert Loh Social Services Internship	100,000	_			100,000
Job Support Fund	2,245,754	_	(1,192,333)	-	1,053,421
	3,628,767	1,816,825	(2,636,823)	(222,679)	2,586,090
Restricted funds					
ISP Project Fund	19,502	_	_	-	19,502
YMCA Project Bridge Fund	462,777	463,700	(591,021)	-	335,456
Rebuilding Community Programme @ Dujiangyan Fund	10,054	_	_	-	10,054
YMCA – Seet Hiong Kiat and Kuah Siew Eng Education Fund	3,536	_	_	_	3,536
Club accounts	4,663	_	(996)		3,667
	500,532	463,700	(592,017)		372,215
	4,129,299	2,280,525	(3,228,840)	(222,679)	2,958,305

17. Other funds (cont'd)

other rando (cont a)					
	At beginning		_	Transfers	At end
Group and Association	<u>of year</u>	<u>Receipts</u>	<u>Expenses</u>	<u>between funds</u>	<u>of year</u>
	\$	\$	\$	\$	\$
<u>2021</u>					
<u>Unrestricted funds – Designated</u>					
YMCA Community Services Fund	496,542	686,999	(564,283)	(188,777)	430,481
YMCA-Lim Kim San Volunteers Programme Fund	845,569	332,935	(325,972)		852,532
YMCA-Robert Loh Social Services Internship	100,000	_	_	-	100,000
YMCA- Tan Chin Tuan Youth Mentorship Pathways Initiative	132,464	12,639	(176,374)	31,271	_
Job Support Fund	2,999,069	817,447	(1,570,762)	_	2,245,754
	4,573,644	1,850,020	(2,637,391)	(157,506)	3,628,767
Restricted funds					
ISP Project Fund	19,502	_	_	_	19,502
YMCA Project Bridge Fund	226,351	617,464	(442,338)	61,300	462,777
Rebuilding Community Programme @ Dujiangyan Fund	10,054	_		_	10,054
YMCA – Seet Hiong Kiat and Kuah Siew Eng Education Fund	5,287	_	(1,751)	_	3,536
ITE Elevate Fund	138,782	_	(138,782)	_	_
Wok the Talk Fund	127,116	_	(127,116)	_	_
COVID-19 Uplift Fund	332,185	201,760	(533,945)		_
Club accounts	5,308		(645)	-	4,663
	864,585	819,224	(1,244,577)	61,300	500,532
	5,438,229	2,669,244	(3,881,968)	(96,206)	4,129,299
					<u></u>

17. Other funds (cont'd)

YMCA Community Services Fund is set up for the purpose of funding YMCA Community Services.

YMCA-Lim Kim San – Volunteers Programme Fund is set up for the purpose of promoting volunteerism and to recruit, retain and recognise volunteers.

YMCA-Robert Loh Social Service Internship for tertiary students aims to promote social causes, increase talent pool for the social service sector and inculcate Christian ethos and values of giving and serving the community.

YMCA-Tan Chin Tuan Youth Mentorship Pathways Initiative is set up to provide both preventive and corrective care to children and youth, offering an integrated approach to nurture their wholesome development.

Job Support Fund is set up for the purpose of retaining employees and keeping their pay competitive, retraining workers to keep them relevant and recruiting workers for necessary positions.

ISP Project Fund is set up for the International Service Programme and it is to be used for future projects.

YMCA Project Bridge Fund supports YMCA Project Bridge programmes that aim to provide personal development and counselling for early school-leavers and youths-at-risk.

Rebuilding Community Programme @ Dujiangyan Fund is set up for the purpose of supporting the Association's rebuilding community programmes in Sichuan, China.

YMCA – Seet Hiong Kiat and Kuah Siew Eng Education Fund is set up to provide educational sponsorship for needy international students who desire to pursue higher education but do not have adequate means to do so.

ITE Elevate Fund is to engage, equip and empower disadvantaged students from ITE towards completing their education and improving their prospects for employment or future education. This programme contributes to an increase in overall resilience to cope with stresses and reduction of risk behaviours for youth who are at risk.

Wok the Talk Fund was established during the COVID-19 pandemic to provide complimentary meals and groceries to marginalised communities affected by COVID-19. These communities include low-income families, vulnerable seniors, special needs individuals as well as migrant workers. Besides feeding the vulnerable, it also took the opportunity to engage and support local businesses hit by the pandemic such as hawkers and taxi drivers.

COVID-19 Uplift Fund is an emergency relief fund established to provide support to those whose livelihoods were affected by the pandemic with priority given to those in the hospitality and food and beverage sectors as well as caregivers of family members with special needs.

Clubs accounts are maintained for YMCA clubs involved in activities.

18. Reserve policy

The Group has set aside reserves to provide financial stability and the means for development of the Group's principal activities. The Group targets for an optimum of three years of operating reserves. The reserve ratio stands at 0.6 (2021: 0.5) as at the reporting date.

In addition, the Group has set aside a percentage of its surpluses for large scale asset renewal as capital replacement fund (note 15). This reserve is critical for capital asset renewal purpose.

The Board of Directors regularly reviews the amount of reserves that are required to ensure that they are adequate to fulfil the Group's continuing obligations and to support its operations.

The Group is not subject to externally imposed fund requirements. There were no changes to the Group's approach to reserves management during the year.

19. Trade and other payables

	<u>Group</u>		<u>Association</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
<u>Trade payables</u>				
Outside parties and accrued expenses	2,046,272	2,120,936	1,816,894	2,049,097
Other payables				
Deposits payables	1,382,896	_1,308,922	_1,232,627	1,308,922
	3,429,168	3,429,858	3,049,521	3,358,019

20. Other liabilities

	<u>Group</u>		Assoc	<u>ciation</u>
	<u>2022</u> <u>2021</u>		<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Care and Share matching grant (note				
20A)	_	119,308	_	119,308
Fees and grants received in advance	864,693	600,756	856,751	600,756
	864,693	720,064	856,751	720,064

20A. Care and Share matching grant

Care and Share matching grant represents the dollar-to-dollar funding matched by the government in celebration of SG50 to build capabilities and capacities of the social service sector. Movements in deferred Care and Share matching grant are as follows:

	Group and A	<u>ssociation</u>
	<u>2022</u>	<u>2021</u>
	\$	\$
At beginning of year	119,308	119,308
Less grants utilised for qualifying expenses	(119,308)_	
At end of year		119,308

21. Capital commitments

Estimated amounts committed at end of reporting year for future capital expenditure but not recognised in the financial statements are as follows:

	Group and A	Group and Association		
	2022	2021		
	\$	\$		
Commitments to purchase property, plant and equipment	32,000	139,354		

22. Operating lease income commitments – as lessor

A maturity analysis of the undiscounted lease amounts to be received on an annual basis for a minimum of each of the first five years and a total of the amounts for the remaining years is as follows:

	Group and A	Group and Association		
	<u>2022</u>	<u>2021</u>		
	\$	\$		
Not later than one year	330,637	465,209		
Between 1 and 2 years	-	228,667		
	330,637	693,876		
Rental income for the year	545,070	466,382		

Operating lease income commitments are for certain premises. The lease rental income terms are negotiated for an average term of two years and rentals are subject to an escalation clause but the amount of the rent increase is not to exceed a certain percentage.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is representative of the time pattern of the user's benefit, even if the payments are not on that basis. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

23. Financial instruments: information on financial risks

23A. Categories of financial assets and liabilities

The following table categorises the carrying amount of financial assets and liabilities recorded at end of reporting year:

	<u>Group</u>		Asso	<u>ciation</u>
	2022	2021	<u>2022</u>	<u>2021</u>
	\$	\$	\$	\$
Financial assets				
Financial assets at amortised cost	32,196,966	29,231,826	32,070,499	29,201,206
Financial assets at FVTPL	1,179,469	2,232,875	1,179,469	2,232,875
	33,376,435	31,464,701	33,249,968	31,434,081
Financial liabilities				
Financial liabilities at amortised cost	3,429,168	3,429,858	3,049,521	3,358,019

Further quantitative disclosures are included throughout these financial statements.

23. Financial instruments: information on financial risks (cont'd)

23B. Financial risk management

The main purpose for holding or issuing financial instruments is to raise and manage the finances for the entity's operating, investing and financing activities. There are exposures to the financial risks on the financial instruments such as credit risk, liquidity risk and market risk comprising interest rate, currency risk and price risk exposures. The Group has undertaken certain practices for the management of financial risks based on acceptable market practice.

There have been no changes to the exposures to risks; the objectives, policies and processes for managing the risks and the methods used to measure the risks.

The Group maintains positions in a variety of financial instruments in accordance with its investment objectives and guidelines.

The Group's investment committee is tasked with the responsibility to review the investment operations of the Association and to make appropriate investment decisions. The investment committee works within the guidelines of the Association's investment policy.

The investment committee meets regularly to assess and review the risks as well as performance of the investments.

23C. Fair value of financial instruments

The analyses of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 are disclosed in the relevant notes to the financial statements. These include the significant financial instruments stated at amortised cost and at fair value in the statement of financial position. The carrying values of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amount of current financial instruments is a reasonable approximation of the fair value.

23D. Credit risk on financial assets

Financial assets that are potentially subject to concentrations of credit risk and failures by counterparties to discharge their obligations in full or in a timely manner. These arise principally from cash balances with banks, cash equivalents, receivables and other financial assets. The maximum exposure to credit risk is the total of the fair value of the financial assets at the end of the reporting year. Credit risk on cash balances with banks and any other financial instruments is limited because the counter-parties are entities with acceptable credit ratings. For ECL on financial assets, the general approach (three-stage approach) in the financial reporting standard on financial instruments is applied to measure the impairment allowance. Under this general approach the financial assets move through the three stages as their credit quality changes. On initial recognition, a day-one loss is recorded equal to the 12-month ECL unless the assets are considered credit impaired. However, the simplified approach (that is, to measure the loss allowance at an amount equal to lifetime ECL at initial recognition and throughout its life) permitted by the financial reporting standards on financial instruments is applied for financial assets that do not have a significant financing component, such as trade receivables and contract assets. For credit risk on trade receivables, contract assets and other financial assets an ongoing credit evaluation is performed on the financial condition of the debtors and an impairment loss is recognised in profit or loss. Reviews and assessments of credit exposures in excess of designated limits are made. Renewals and reviews of credits limits are subject to the same review process.

23. Financial instruments: information on financial risks (cont'd)

23D. Credit risk on financial assets (cont'd)

Note 14 discloses the maturity of the cash and cash equivalents balances. Cash and cash equivalents are also subject to the impairment requirements of the standard on financial instruments. There was no identified impairment loss.

23E. Liquidity risk

Liquidity risk refers to the difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. It is expected that all the liabilities will be settled at their contractual maturity. There are no liabilities contracted to fall due after twelve months at the end of the reporting year. It is expected that all the liabilities will be settled at their contractual maturity. The average credit period taken to settle trade payables is approximately 60 days. The other payables are with short-term durations. The classification of the financial assets is shown in the statement of financial position as they may be available to meet liquidity needs and no further analysis is deemed necessary.

The non-derivative financial liabilities by remaining contractual maturity (contractual undiscounted cash flows) are equivalent to the financial liabilities disclosed in note 23A and are all due in less than one year.

23F. Interest rate risk

The interest rate risk exposure is from changes in fixed interest rates and floating interest rates and it mainly concerns financial assets. The following table analyses the breakdown of the significant financial instruments by type of interest rate:

	<u>Group</u>		<u>Association</u>	
	<u>2022</u>	<u>2021</u>	2022	<u>2021</u>
	\$	\$	\$	\$
Financial assets with interests				
Fixed rates	24,498,059	25,600,195	23,493,922	24,599,253

Sensitivity analysis: The effect on surplus for the year relating to interest rate fluctuations is not significant.

23. Financial instruments: information on financial risks (cont'd)

23G. Foreign currency risk

Foreign exchange risk arises on financial instruments that are denominated in a foreign currency, i.e., in a currency other than the functional currency in which they are measured. For the purpose of this financial reporting standard on financial instruments: disclosures, currency risk does not arise from financial instruments that are non-monetary items or from financial instruments denominated in the functional currency.

There were no material balances in non-functional currency at the end of the reporting year.

23H. Price risk of debt instruments

These are investments in debts instruments. Such investments are exposed to market price risk arising from uncertainties about future values of the debts securities. Note 11 discloses the fair values of these debts securities as well as sensitivity analysis.

24. Changes and adoption of financial reporting standards

For current reporting year, new or revised FRS were issued by the Singapore Accounting Standards Council. Those applicable to the reporting entity are listed below. Those applicable new or revised standards did not require any significant modification of the measurement methods or the presentation in the financial statements.

FRS No. <u>Title</u>

Various Annual Improvements to FRS 2018 to 2020

25. New or amended standards in issue but not yet effective

For future reporting years, certain new or revised FRS were issued by the Singapore Accounting Standards Council and these will only be effective for future reporting years. Those applicable to the reporting entity for future reporting years are listed below. The transfer to the applicable new or revised standards from the effective dates is not expected to result in any significant modification of the measurement methods or the presentation in the financial statements for the following year from the known or reasonably estimable information relevant to assessing the possible impact that application of the new or revised standards may have on the entity's financial statements in the period of initial application.

FRS No. Title

Effective date for periods beginning on or after

FRS 8

Various

Definition of Accounting Estimates

Amendments to FRS 1: Non-current Liabilities with Covenants

Covenants